Terms of Reference

Technical Assistance for the Preparation of a Pre-Feasibility Study and PPP Concept Note for the Project «Reconstruction of the Dnipro Pumping and Filtration Station Lomovska Pumping and Filtration Station» with Strengthening of the Capacity of the City Working Group

1. BACKGROUND AND CONTEXT

EU4Reconstruction. The European Union (EU), together with Denmark, Germany, France and Lithuania, launched EU4Reconstruction, a €37 million Team Europe Initiative (TEI) that unites the strength, experience and solidarity of the EU to support Ukraine's ongoing recovery and reconstruction. The initiative aims to strengthen governance, improve public investment management, and enhance coordination across levels of government, with a strong emphasis on EU values.

The initiative is divided in two parallel streams:
Stream 1. Reconstruction governance and construction sector reform, municipal support and participation. Stream 1 is composed of GIZ (Lead Organisation) and Expertise France (Partner Organisation).
Stream 2. Institutional strengthening of SARDI ecosystem and major municipalities. Stream 2 gathers the Ministry of Foreign Affairs of Denmark (Lead Organisation) and CPVA (Partner Organisation).
EU4Reconstruction will reinforce the leadership of the Ministry for Communities and Territories Development, strengthen the State Agency for Reconstruction and Development of Infrastructure, empower local governments to manage reconstruction professionally and sustainably, and support civil society and independent media to play an active role in oversight, ensuring public trust and reducing corruption risks.

Within this framework, EU4Reconstruction places particular emphasis on strengthening the institutional capacity of major Ukrainian municipalities to plan, prioritise and manage reconstruction and long-term development in a coordinated, sustainable and investment-oriented manner.

Following project selection and initial assessment under EU4R's Methodology for Selecting Municipal Investment Projects for Pre-Feasibility Study Preparation, the project "Lomovska Pumping and Filtration Station" in Dnipro was selected for support.

The Project is not included in the Community Development Strategy (the update of the document is ongoing), the Project is included in the unified project portfolio (UPP) of the community, design and estimate documentation has not been developed, the initiator of the Project is the Municipal Enterprise "Dniprovodokanal" of Dnipro City Council (hereinafter "ME Dniprovodokanal DCC"). It is the main enterprise providing water supply and sanitation services in Dnipro (100% owned by the Dnipro territorial community). By decision of Dnipro City Council of 23.09.2026 No. 53/85, the preparation of the Project as a PPP project was initiated. The Department of Landscaping and Infrastructure of Dnipro City Council was designated as the executive body responsible for organising, coordinating and documenting the preparation of the Project as a PPP project, including the organisation of the preparation of the PPP

concept note. The Dnipro territorial community, represented by the Department of Landscaping and Infrastructure of Dnipro City Council, was designated as the public partner in respect of the said PPP project (hereinafter the "public partner"). No project implementation group or working group for the preparation of the Project has been established by the public partner or ME Dniprovodokanal DCC.

The assignment will support preparation of a pre-feasibility study and a PPP concept note, while strengthening the City Working Group's capacity to prepare and assess investment projects. The documents shall comply with Ukraine's Law "On Public-Private Partnership" No. 4510-IX, Cabinet of Ministers Resolution No. 1051 of 13 August 2026, which links PPP preparation to the public investment management system.

2. OBJECTIVES

The overall objective of the assignment is to strengthen the capacity of the city of Dnipro to work independently on PPP projects, and to develop a pre-FS and, on its basis, a PPP concept note for the Project that comply with the requirements of the current Ukrainian legislation on PPP and PIM, in a form ready for submission by the public partner for the analysis of the PPP concept note envisaged by legislation and for passing the subsequent procedures.

The specific objectives to be achieved by the Contractor are:

- Develop a methodology for the preparation of the pre-FS and the PPP concept note, applicable to the Project.
- Develop working templates for the pre-FS and the PPP concept note, applicable to the Project. The structure and content of the documents shall be determined on the basis of the Ukrainian legislation in force at the time of preparation, in particular the current version of the Law of Ukraine "On Public-Private Partnership", CMU Resolution No. 1051 and CMU Resolution No. 527, taking into account the requirements for the pre-FS and the additional components envisaged for the PPP concept note. The content of the PPP concept note shall be determined in accordance with point 8 or point 11 of the Procedure for the Analysis of the Concept Note on the Implementation of PPP (CMU Resolution No. 1051), depending on the category actually established for the Project. The indicative thematic blocks (strategic justification, economic justification, commercial justification, financial justification, management justification, project passport and strategic alignment, technical and economic parameters, commercial and financial model, risk matrix, environmental, social and climate aspects, etc.) shall be refined in the Inception Report.
- Determine and justify the need (or the absence of a need) to formally establish a working group for the preparation of the Project (the PPP project). If its establishment is necessary, prepare a draft decision on the establishment of the working group, including its composition and the regulation on its activities.
- Conduct a two-day training on the preparation of the pre-FS and the PPP concept note for representatives of Dnipro City Council, its executive bodies and ME Dniprovodokanal DCC involved in the preparation of the Project, and/or representatives of the working group (if established).
- Ensure, together with representatives of Dnipro City Council, its executive bodies and ME Dniprovodokanal DCC involved in the preparation of the Project, and/or together with representatives of the working group (if established), the collection of the data necessary for the analysis and preparation of all sections of the pre-FS and the PPP concept note.
- Analyse the technical condition of the object of reconstruction on the basis of the available documentation and a visual site inspection, and determine, together with representatives of the public partner, ME Dniprovodokanal DCC and the working group (if established), possible

reconstruction scenarios with a justification of the indicative scope of works under each scenario and the most suitable reconstruction scenario for the implementation of the Project within a PPP.

- Analyse the compliance of the Project with the current strategic and investment documents of the city and, where necessary, prepare reasoned proposals for taking the Project into account during the update of the Community Development Strategy.
- Develop a preliminary commercial, financial and technical model of the Project, including a comparison of the implementation of the Project with and without the involvement of a private partner, and an analysis and assessment of possible models of implementation of the Project as a PPP, determination of an appropriate PPP form, the model of management and/or operation of the object, possible sources of payback, return of investments/payments and the indicative term of the PPP contract, a preliminary allocation of risks, the calculation of OPEX and CAPEX of the Project over the term of the PPP contract, and the calculation of the expected value of the PPP project. If the Project is classified as a sub-threshold PPP project, the analysis shall also cover the areas provided for by point 11 of the Procedure for the Analysis of the Concept Note on the Implementation of PPP (CMU Resolution No. 1051).
- Ensure expert review of the interim and final versions of the documents developed within the assignment.
- Prepare final versions of the pre-FS and the PPP concept note, ready for submission by the public partner for the analysis of the PPP concept note envisaged by legislation and for passing the subsequent procedures, and a final report with recommendations.
- Prepare and provide to the city a detailed roadmap for the further preparation of the Project as a PPP project.
- Provide for the possibility of a reasoned conclusion that the preparation of the PPP feasibility study is inexpedient, or of a decision that the implementation of the PPP is inexpedient (if the Project is recognised as a sub-threshold PPP project). In that case, provide recommendations on the further preparation of the Project as a public investment project and identify the work products that can be used at the next stage of preparation.
- Hand over to the city of Dnipro a reusable toolkit (document templates, checklists, risk matrix, financial assessment template, conclusions and recommendations on institutionalisation, and other documents, templates and forms used for the preparation of the pre-FS and the PPP concept note) so that the city can independently prepare similar projects.

3. SCOPE OF WORK

Task 1. Initial Diagnostics, Development of the Methodology and Document Templates

- Analysis of the Project assessment materials (questionnaire, assessment against criteria, identified gaps, etc.), the current Community Development Strategy, the Medium-Term Plan for Priority Public Investments, the unified project portfolio of the community and the available pre-FS materials in the PIM system (DREAM), including information that needs verification or updating.
- Verification of the status of the Project in the PIM system (DREAM), including the results of the relevant sectoral assessment, the determination of the possibility of implementing the Project as a PPP project and the status of inclusion of the Project in the relevant project portfolio; clarification of the sequence of subsequent procedures.
- Analysis of the current regulatory framework on PPP and PIM, including the Procedure for the Preparation of Public Investment Projects and Public Investment Programmes, the Procedure for the Analysis of the Concept Note on the Implementation of PPP, the Law of Ukraine "On Public-Private Partnership" and the applicable threshold values, and preliminary confirmation of the Project category on the basis of a preliminary calculation of the expected value of the PPP project.

- Development of the methodology for the preparation of the pre-FS and the PPP concept note.
- Development of working templates for the pre-FS and the PPP concept note on the basis of the current version of CMU Resolution No. 1051, CMU Resolution No. 527 and other current legal acts governing the preparation of the pre-FS and the PPP concept note. The structure and content shall be determined taking into account the requirements for the pre-FS and the additional components envisaged for the PPP concept note. To avoid duplication, individual components of the documents may be integrated into a single working package, provided that the final PPP concept note corresponds, in structure and content, to the requirements of the legislation.
- Development of tools for preliminary demand analysis, preliminary financial and economic assessment, comparison of models of implementation of the Project as a PPP, comparison of implementation options with and without the involvement of a private partner, comparison of applicable procurement/transaction models (where necessary, depending on the project category), analysis of market interest and risk allocation.

Task 2. Development and Delivery of the Two-Day Training

- Development of training materials. The Consultant shall develop the training programme, presentations, practical exercises and templates.
- Delivery of the two-day in-person training in Dnipro for the working group, combining theory with practical work. Day 1: From project idea to PPP concept. The day covers the PIM project cycle, the pre-feasibility study and the PPP concept note. Participants first work through the PIM project cycle and the pre-feasibility study: its purpose, structure and quality criteria. A short practical exercise follows, in which participants build a pre-FS outline for the Project. The day then turns to the PPP concept note: its purpose, structure and link to the pre-FS, followed by a practical exercise drafting its key sections, including risk allocation. Day 2: Financing the project and working with financial institutions. The day covers how prepared projects are taken to financing: the main sources of funding available to municipalities (grants, international financial institutions, commercial banks, blended finance, municipal bonds), the requirements of financiers for project documentation and bankability, and the practicalities of engaging with banks and donors.

Task 3. Cooperation with the Working Group in the Preparation of the Documents

- Identification of the executive bodies of Dnipro City Council, municipal enterprises of Dnipro City Council, units and specialists that should be involved in the preparation of the pre-FS and the PPP concept note. Justification of the need (or the absence of a need) to formally establish a working group for the preparation of the Project (the PPP project). Preparation of a draft decision on the establishment of the working group, including its composition and the regulation on its activities (if the need to establish a working group is identified).
- Regular support (a weekly consultation session with representatives of the public partner and ME Dniprovodokanal DCC, and/or representatives of the working group (if established)) throughout the period of document preparation.
- Collection and analysis of the available data required for the preparation of each section of the pre-FS and the PPP concept note, in particular the technical parameters of the station, the volume of capital investment and the preliminary demand analysis. In addition, the sources of the data obtained and the information gaps that affect the justification shall be recorded.
- Support in ensuring the alignment of the Project with the Community Development Strategy that is being updated and with the Medium-Term Plan for Priority Public Investments.
- Preparation of draft sections on the strategic, economic, commercial, financial and management justification of the Project and on the commercial, financial and technical models of the Project, including a comparison of the implementation of the Project with and without the involvement of a private partner, and an analysis and assessment of possible models of implementation of the

Project as a PPP, with the determination and justification of an appropriate PPP form, the model of management and/or operation of the object, possible sources of payback, return of investments/payments and the indicative term of the PPP contract, a preliminary allocation of risks, the calculation of OPEX and CAPEX of the Project over the term of the PPP contract, the calculation of the expected value of the PPP project, and a list of potential financing partners.

- Preparation of a preliminary risk matrix with proposals for allocating risks between the public and the private partner, with a separate identification of the functions, risks and possible obligations of ME Dniprovodokanal DCC in accordance with its established legal status and the selected model of implementation of the Project.
- Preparation of the environmental, social and climate block of the documentation with the participation of the relevant expert: environmental and social aspects, applicable environmental impact assessment requirements (if any), climate resilience and energy efficiency. If this is a requirement of the EU4Reconstruction programme (and not a requirement of Ukrainian legislation), also verification of compliance with the "Do No Significant Harm" (DNSH) principle and environmental requirements.
- Preparation of other sections and analytical materials, if their presence is directly provided for by the applicable regulatory requirements for the pre-FS and the PPP concept note.
- Preparation of the documentation taking into account the possibility of a reasoned conclusion that the implementation of the Project as a PPP is not feasible. In that case, the Contractor shall provide recommendations on the further preparation of the Project as a public investment project and identify which work products can be used at the next stage of preparation.

Task 4. Finalisation and Final Report

- Finalisation of the documents together with representatives of the public partner and ME Dniprovodokanal DCC, and/or representatives of the working group (if established).
- Preparation of final versions of the pre-FS and the PPP concept note (official version in Ukrainian, English version for EU4Reconstruction), ready for submission by the public partner for the analysis of the PPP concept note envisaged by legislation and for passing the subsequent procedures. The documents shall be prepared in a format suitable for further entry and processing in the Unified Information System in accordance with the procedures in force.
- Preparation of the final report on the results of the assignment.
- Incorporation of final comments, final quality check (legal, technical and financial), preparation of the package of documents for submission.
- Handover of documents and work products to the public partner and transfer of competencies (final session with the public partner, ME Dniprovodokanal DCC and representatives of the working group (if established)).
- Preparation of a reusable toolkit: templates of the pre-FS and the PPP concept note, data request checklist, project preparation checklist, risk matrix, financial assessment template, conclusions and recommendations on institutionalisation, and other documents, templates and forms used for the preparation of the pre-FS and the PPP concept note.

4. DELIVERABLES

№	Deliverable / Output	Timeline	Notes
1	Inception Report, methodology and templates for the pre-	Week 2	The report shall present the detailed methodology (verification of the current regulatory framework on PPP and PIM, the status of the project in the PIM system, the applicable threshold values and the requirements for the further preparation of

№	Deliverable / Output	Timeline	Notes
	feasibility study and the PPP concept note		project documentation), a list of practical tools that align with the Ministry of Economy's methodology concept, a two-day training program, data collection tools and detailed workplan and timeline.
2	Training materials for the two-day training	Week 4	Programme of the two-day training with a list of modules and key points for each of them
3	Delivery of the two-day training in Dnipro	Week 5	Report on the training results, including the final programme, presentation materials, list of participants, and results of pre- and post-training assessments of participants' knowledge and understanding.
4	Draft pre-feasibility study and PPP concept note	Week 9	Draft documents
5	Validation workshop	Week 10	Offline meeting with the municipal working group to discuss the draft document.
6	Final pre-feasibility study and PPP concept note	Week 11-12	Agreed with the public partner, ME Dniprovodokanal DCC and the working group (if established), revised following expert review, and ready for submission by the public partner for the analysis of the concept note envisaged by legislation.
7	Reusable toolkit	Week 13	Updated templates; checklists; risk matrix; financial assessment template; conclusions and recommendations on institutionalization according to Task 1.
8	Final report on the results of the assignment	Week 14	Overview of implementation; progress of the working group; assessment of training results; key findings and recommendations; transfer of competencies to the working group; recommendations on next steps, including in case of a conclusion that a PPP is not feasible

The Contractor shall ensure the availability of professional translation and editing support so that deliverables 6 and 8 are submitted in both Ukrainian and English to EU4Reconstruction.

When preparing letters, presentation materials, programes and other documents, the Consultant shall use the graphic and visual templates of EU4Reconstruction.

In email correspondence with the municipality or its structural units, the responsible EU4Reconstruction manager shall be copied.

5. QUALIFICATIONS AND EXPERTISE REQUIREMENTS

The work is carried out by a team of qualified experts. The Contractor's team must include at least five key experts, each of whom is responsible for a specific area of work.

Key Expert 1: Public Investment Management (PIM) Expert / Team Leader

Role:
The Public Investment Management Expert serves as the team leader and is responsible for the overall coordination and quality assurance of the project. The expert leads the development of the methodology

and project documentation templates, oversees the preparation and evaluation of project documentation for the municipality, directs analytical work, and ensures the consistency of all technical components of the assignment.

Minimum Qualifications:
- Master's degree (or equivalent) in public administration, economics, finance, infrastructure development, or a related field;
- At least 10 years of professional experience in public administration, public finance, infrastructure planning, or public sector governance;
- Proven experience in developing and/or leading the development of feasibility studies for investment projects and concept notes/justifications for public-private partnerships (PPPs);
- Proven experience in conducting institutional assessments, governance diagnostics, or capacity assessments in the public sector;
- Experience working with municipalities or regional authorities in the field of investment planning and project management;
- Proven knowledge of international best practices in public investment management and infrastructure governance;
- Experience in preparing analytical reports and policy recommendations;
- Excellent facilitation and stakeholder engagement skills;
- Fluent English is required, including the ability to draft and review reports in English. Excellent knowledge of Ukrainian is required.

Key Expert 2: Expert in Investment Preparation and Economic Evaluation

Role:
The Expert in Investment Preparation and Economic Evaluation is responsible for overseeing the preparation and review of the technical, economic, and investment components of the preliminary feasibility study and the PPP concept note. The expert supports the assessment of project alternatives, investment needs, life-cycle costs, economic justification, implementation requirements, and overall project readiness, ensuring that the analysis complies with PIM principles and applicable methodological requirements.

Minimum Qualification Requirements:
- A master's degree (or equivalent) in economics, finance, engineering, infrastructure planning, or a related field;
- At least 10 years of professional experience in investment project preparation, economic evaluation, infrastructure planning, or public investment;
- Proven experience in preparing or reviewing feasibility studies, preliminary feasibility studies, or other investment project preparation documents;
- Proven experience in evaluating investment options, project alternatives, capital expenditure requirements, operating and maintenance costs, and life-cycle costs;
- Experience in the economic and financial evaluation of public infrastructure or municipal investment projects;
- Proven knowledge of project preparation standards and international best practices in the field of public investment and infrastructure development;
- Experience working with municipalities, public authorities, development institutions, or international financial organizations on investment projects;
- Experience translating technical and economic analysis into clear investment recommendations and decision-making documents;
- Excellent analytical and report-writing skills;

- Fluency in Ukrainian is required. Working knowledge of English is considered an asset. The Contractor shall ensure the availability of professional translation and editing support so that all deliverables are submitted in both Ukrainian and English.

Key Expert 3: Expert in Financial Analysis and Investment Financing

Role:
The expert in financial analysis and investment financing is responsible for the financial analysis of the Project and the development of the financial model, cost and payment forecasts, financing strategies, and other documents related to Project financing. The expert calculates the expected cost of the PPP Project, assesses the Project's financial viability, financing needs, potential revenues, and repayment mechanisms, as well as possible sources and instruments of financing. The expert also supports the development of preliminary financial assumptions and ensures that the proposed financing approach aligns with the Project implementation model and investment readiness requirements.

Minimum Qualifications:
- A master's degree (or equivalent) in finance, economics, public finance, investment management, business administration, or a related field;
- At least 8 years of professional experience in financial analysis, project finance, public finance, investment consulting, or infrastructure finance;
- Proven experience in financial modeling and financial evaluation of investment or infrastructure projects;
- Proven experience in assessing a project's financing needs, revenue and expenditure structures, cash flows, feasibility, and financial sustainability;
- Experience in developing financing strategies and identifying appropriate sources and instruments of financing, including grants, concessional and commercial loans, blended finance, and other investment instruments;
- Experience working with international financial organizations, development partners, commercial financial institutions, or public sector entities on infrastructure or investment projects;
- Knowledge of financial requirements and investment readiness aspects related to municipal and public infrastructure projects;
- Experience preparing financial sections of feasibility studies, preliminary feasibility studies, investment concepts, or similar project preparation documents;
- Strong analytical, modeling, and reporting skills;
- Fluency in Ukrainian is required. Working knowledge of English is considered an asset. The Contractor shall ensure the availability of professional translation and editing support so that all deliverables are submitted in both Ukrainian and English.

Key Expert 4: Expert on Legal Issues and Structuring Public-Private Partnerships

Role:
The expert on legal issues and PPP structuring is responsible for ensuring that documents prepared as part of the assignment comply with applicable laws; assessing the status of the public partner; evaluating the legal regime governing the reconstruction site and the land; conducting a legal and institutional analysis of the proposed PPP structure; and ensuring that the project preparation process complies with the applicable PPP and PIM frameworks. The expert assesses the suitability of the proposed PPP model, supports the development of a preliminary risk allocation and contractual structure, and provides legal and procedural recommendations for the further preparation and implementation of the Project. The expert also assesses whether a PPP is an appropriate implementation approach and, if not, provides recommendations for continuing the Project's preparation as a public investment project.

Minimum Qualification Requirements:
- A master's degree (or equivalent) in law, preferably with a specialization in public law, commercial law, infrastructure law, or a related field;
- At least 8 years of professional experience in the field of public-private partnerships, infrastructure transactions, concessions, public procurement, or related legal and institutional issues;
- Proven experience in the legal and institutional analysis of PPP projects or infrastructure projects in Ukraine;
- Proven experience in developing or reviewing PPP concepts, feasibility studies, project preparation documents, transaction structures, or similar documentation;
- Experience in evaluating alternative PPP structures and contractual mechanisms and identifying their legal and institutional implications;
- Proven experience in developing or reviewing preliminary risk allocation matrices and identifying key legal, commercial, institutional, and implementation risks;
- In-depth knowledge of the Ukrainian legal and regulatory environment applicable to PPPs, concessions, public investments, and related project preparation procedures;
- Experience advising public authorities, municipalities, or state/public entities on PPPs or infrastructure transactions;
- Experience preparing legal and procedural recommendations for decision-makers in the public sector;
- Fluency in Ukrainian is required. Working knowledge of English is considered an asset. The Contractor shall ensure the availability of professional translation and editing support so that all deliverables are submitted in both Ukrainian and English.

Key Expert 5: Water Supply and Municipal Infrastructure Expert

Role:
The expert in water supply and municipal infrastructure provides sector-specific technical expertise for the preparation and evaluation of the Project. The expert assesses the existing infrastructure and its technical condition, supports the identification and comparison of technical alternatives, analyzes investment and operational needs, and participates in the assessment of capital costs and life-cycle costs. The expert ensures that the technical assumptions underlying the preliminary feasibility study and the PPP concept note are realistic, technically sound, and comply with applicable Ukrainian standards and international best practices.

Minimum Qualification Requirements:
- A master's degree (or equivalent) in civil engineering, water supply and wastewater treatment, environmental engineering, infrastructure engineering, or a related field;
- At least 8 years of professional experience in the planning, design, assessment, reconstruction, or modernization of water supply systems or facilities;
- Verified experience in assessing the technical condition and investment needs of water supply infrastructure;
- Proven experience in preparing or reviewing the technical and economic components of infrastructure feasibility studies, preliminary feasibility studies, investment projects, or reconstruction programs;
- Experience in assessing technical alternatives, capital expenditure needs, operating and maintenance costs, energy efficiency, and life-cycle aspects of municipal infrastructure;
- Knowledge of applicable Ukrainian technical regulations, construction standards, and industry requirements in the field of water supply and municipal infrastructure;
- Experience working with municipalities, utility companies, design or engineering firms, or development partners on infrastructure investment projects;
- Experience in projects involving the rehabilitation, reconstruction, technical retrofitting, or modernization of water supply systems and facilities is required;
- Experience with private sector participation, public-private partnerships (PPPs), concessions, or the operation of municipal water infrastructure is considered an advantage;
- Strong analytical skills and the ability to prepare technical reports;

- Fluency in Ukrainian is required; knowledge of English is considered an advantage.

Short-Term Experts (Non-Key Experts)

If required, the Consultant may engage additional short-term experts within the assignment budget.

6. BUDGET, TIMEFRAME, LOCATION

The maximum budget available for this assignment is **EUR 25,000**, inclusive of all applicable taxes and reimbursable expenses. This amount shall cover all costs related to the implementation of the assignment, including expert fees, travel, development of materials, communication costs and printing. Proposals in which the financial offer exceeds the maximum budget will be rejected as non-compliant.

All costs related to the organization and delivery of the two-day training, the validation workshop and field visits to the community (venue rental, catering, multimedia equipment, printing of materials, travel and per diem) shall be provided for in the budget of this assignment and included in the total contract value.

- The first payment, amounting to 30% of the total contract value, shall be made as an advance payment after acceptance of the Inception Report by the EU4Reconstruction.
- The second and final payment, amounting to 70% of the total contract value, shall be made upon submission of the Final Invoice and acceptance of all contractual deliverables.

The implementation period is **3,5 months (approximately 14 weeks)** from the date of contract signature. The two-day training and the validation workshop shall be held in person in Dnipro; other work may be carried out remotely at the Consultant's discretion, subject to agreement with the EU4Reconstruction.

The expected minimum level of effort is 65 workdays, to be distributed among the Key Experts in the workplan and in the bidder's financial offer.

7. METHODOLOGY

The Consultant shall apply a structured, evidence-based and participatory methodology combining regulatory review, technical assessment, economic and financial analysis, stakeholder engagement and capacity development of the Dnipro City Working Group.

<u>Regulatory and Strategic Review</u>

Review the applicable PIM and PPP framework, verify the Project's status in the PIM system and assess its alignment with municipal strategic and investment documents and with the legal status of the public partner and ME Dniprovodokanal DCC.

<u>Data Collection and Technical Assessment</u>

Collect and validate Project data, assess the technical condition of the Lomovska Pumping and Filtration Station, water demand and required capacity, compare reconstruction scenarios, and analyse technical solutions, equipment, energy efficiency, construction requirements, CAPEX, OPEX and the operating model.

Economic, Financial and PPP Assessment

Develop a preliminary financial model, assess financing needs and affordability, and compare implementation options, including municipal financing, development partner support and PPP arrangements, including concession.

Environmental, Social and Risk Assessment

Assess relevant environmental, social and climate considerations, energy efficiency and DNSH compliance, and develop a preliminary risk matrix with proposed mitigation measures and risk allocation.

Capacity Development, Validation and Finalisation

Deliver a two-day training and provide ongoing support to the municipal working group. Validate the findings with stakeholders, finalise the pre-feasibility study and PPP concept note in Ukrainian and English, and provide recommendations on the preferred implementation model and next steps, including an alternative public investment approach if PPP is not feasible. Transfer reusable templates, checklists and assessment tools to the municipality.

8. REPORTING AND MANAGEMENT

The Consultant shall work under the overall supervision of the Project Manager of the Municipal Component at EU4Reconstruction, who will be responsible for providing strategic guidance, reviewing and approving deliverables, and ensuring overall coordination.

The Consultant shall submit deliverables to EU4Reconstruction for review and approval in accordance with the agreed timeline. Draft deliverables shall be subject to consolidated feedback from the Project Manager and, where relevant, from other stakeholders, which the Consultant shall incorporate into final versions. The Consultant shall ensure regular communication with EU4Reconstruction, including brief progress updates and early notification of any risks and delays.

All materials, data and outputs produced under this assignment, including templates, checklists, financial models and other tools, shall be the property of EU4Reconstruction and shall be transferred to the city of Dnipro for free use, unless otherwise agreed in writing. The Consultant shall not disclose such materials to third parties or use them for other purposes without the prior written consent of EU4Reconstruction.

By submitting a proposal, the bidder confirms the absence of any conflict of interest with regard to the city of Dnipro, its municipal enterprises and the members of the evaluation committee. The Consultant shall immediately notify EU4Reconstruction of any potential conflict of interest that arises during the implementation of the contract.

EU4Reconstruction reserves the right to cancel the selection procedure, reject all proposals or not conclude a contract without any obligation to bidders, and to request additional clarifications or documents from bidders during the evaluation process.

9. HOW TO APPLY

The deadline for submitting the proposal is **25 November2026, 18:00 Kyiv time.**

All interested candidates should submit the following documents in English:
1. Completed Annex 1, including:
- CV for Experts
- Technical Proposal / Methodology 2. Financial offer (Annex 2, forms 1 and 2) in EUR, including daily fee and other related expenses (taxes, if applicable), with calculation of a maximum working days.

If these documents are not submitted in line with the requirements above, the bid will not be considered. The proposal shall include the aforementioned information and should be submitted within the above deadline to EU4R@um.dk cc to olhpet@um.dk indicating the subject line: "Preparation of a Pre-Feasibility Study_Dnipro".

Bidding language: English.

Any clarification questions regarding the terms of reference should be addressed to EU4R@um.dk cc to olhpet@um.dk, not later than 23 November 2026, 18:00 Kyiv time.

10. EVALUATION CRITERIA

Bids will be evaluated under the criteria provided below

№	Criteria	Weight
1	Relevant experience according to the CV	60%
2	Technical Proposal / Methodology	20%
3	Proposed budget according to the financial offer	20%